TENDER FOR:

MENDU 132KV SUBSTATION

TENDER REFERENCE NO.: PLS-150163

Part A - Tender Procedures

Section 2 - Instructions to Tenderers

This Section specifies those procedures to be followed by Tenderers in the preparation and submission of their Tender Offer. Information is also provided on the process for the submission and evaluation of tenders and award of contract. These Instructions to Tenderers must read in conjunction with the matters set out in the Tender Particulars contained in Section 1.

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Section 2 - Instructions to Tenderers

A. General

1. Scope of Tender Offer

1.1 Tender Offers must be submitted for the whole of the Works as set out and described in the Tender Documents. Tender Offers for only part of the Works will be determined by the Employer as being non-compliant and not be assessed.

2. Tenderers Bound

2.1 By agreeing to participate in this tender process, the Tenderer agrees to comply with and be bound by these Instructions to Tenderers. Failure to comply with these Instructions to Tenderers may result in a Tenderer being disqualified from this tender process or their Tender Offer being rejected.

3. Eligibility to Tender

3.1 Only those entities meeting the Eligibility Requirements advised by the Employer and specified in the Tender Particulars are permitted to participate in this tender process.

4. Definition and Interpretation

- 4.1 Throughout the Tender Documents:
 - (a) Unless otherwise defined in these Instructions to Tenderers, all words and expressions must be interpreted in accordance with the matters set out in the Conditions of Contract;
 - (b) Any reference to a 'Part' or a 'Section' is a reference to a part or a section of the Tender Documents; and
 - (c) The term "in writing" means communicated in written form (including by electronic means) and delivered against receipt.
- 4.2 For the purpose of these Instructions to Tenderers:
 - (a) "Closing Date and Time" means the date and time by which Tender Offers are required to be received by the Employer, as specified in the Tender Particulars;
 - (b) "Employer" means Sarawak Energy Berhad and its subsidiaries;
 - (c) "Employer's Representative" means the person named in the Tender Particulars as being Sarawak Energy Berhad's nominated representative for the purposes of this tender process;
 - (d) "Form of Tender" means the document entitled "Form of Tender" required to be completed by the Tenderer and submitted with the Tender Offer;
 - (e) "Instructions to Tenderers" means this document;
 - (f) "Pricing Schedule" means the document entitled 'Summary of Price' forming part of the Tender Schedules required to be completed and submitted by the Tenderer as part of its Tender Offer and, in respect of any section or item of the Works to be carried out, sets out the manner in which the Tender Price has been calculated and which may include Provisional Sums, a Bill of Quantities and / or a Schedule of Rates for the purposes of valuing Variations;

- (g) "Tender Documents" means those documents issued to the Tenderer as part of this tender process, as may be amended pursuant to any addendum issued by the Employer in accordance with these Instructions to Tenderers);
- (h) "Tender Offer" means those documents required to be completed by the Tenderer and submitted to the Employer by the Closing Date and Time pursuant to these Instructions to Tenderers (including, but not limited to the completed Form of Tender and Tender Schedules);
- (i) "Tender Particulars" means the tender particulars set out in Tender Procedures Section 1, of the Tender Documents and setting out those matters particular to these Instructions to Tenderers and this tender process;
- (j) "Tender Price" means the price or amounts set out in the Form of Tender, calculated by reference to the matters set out in the Pricing Schedule and as may be amended in accordance with the matters set out in these Instructions to Tenderers;
- (k) "Tender Schedules" means those commercial and technical schedules set out within Volume 1, Part D of the Tender Documents respectively and required to be completed by the Tenderer and submitted as part of their Tender Offer;
- (I) "Tender Security" means the form of security required to be submitted by each Tenderer with their Tender Offer as detailed in the Tender Particulars and these Instructions to Tenderers;
- (m) "Tender Validity Period" means the period of time during which each Tenderer's Tender Offer must remain valid and open for acceptance by the Employer; and
- (n) "Tenderer" means the entity (or entities, in the case of a Tender Offer submitted by a joint venture or consortium) invited by the Employer to submit a Tender Offer.

5. Employer's Representative

- 5.1 The name and contact details of the Employer's Representative for the purposes of this tender process is set out in the Tender Particulars.
- 5.2 All correspondence and communications regarding this tender process, both prior to the Closing Date and Time and during the Tender Validity Period, must be directed to the Employer's Representative. Failure to adhere to this requirement may result in a Tenderer being disqualified from the tender process or its Tender Offer being rejected.

6. Corrupt Practices

- 6.1 The Employer requires that all Tenderers observe the highest standard of ethical practices throughout the tendering process and, in the case of the successful Tenderer, during the execution of the Works. Pursuant to this requirement, the Employer:
 - (a) Defines, for the purposes of this Clause, the following terms:
 - (i) "Corrupt practice" means the offering, giving, receiving, or soliciting, either directly or indirectly, anything of value with the intention of improperly influencing the actions of another party;

- (ii) "Fraudulent practice" means any act or omission, including a misrepresentation, that knowingly or recklessly misleads, or attempts to mislead, a party to obtain a financial or other benefit, or to avoid an obligation;
- (iii) "Coercive practice" means impairing or harming, or threatening to impair or harm, either directly or indirectly, any party, or the property of a party, with the intention of improperly influencing the actions of another party;
- (iv) "Collusive practice" means an arrangement between two or more parties designed to achieve an improper purpose, including improperly influencing the actions of another party and/or the process of determining competitive pricing for the Works.
- (b) May reject a Tender Offer or, in the case of the successful Tenderer, immediately terminate any Contract entered into, if it determines that a Tenderer has, directly or through an agent, engaged in corrupt, fraudulent, coercive, or collusive practices whilst participating in this tender process or during the execution of the Works; and
- (c) May impose sanction on a party (including a Tenderer, the successful Tenderer, or any other party), at any time, including declaring any such party ineligible, either indefinitely or for a stated period of time, from participating in any tender process conducted by the Employer if it at any time the Employer determines that a Tenderer has, directly or through another party, engaged in corrupt, fraudulent, collusive, or coercive, or other prohibited practices.

7. Tender Offers from Joint Ventures or Consortiums

- 7.1 A Tender Offer may be submitted by a joint venture or consortium consisting of two or more partners, provided that all partners have satisfied the Eligibility Requirements.
- 7.2 In addition to all other requirements set out in the Tender Documents, Tender Offers submitted by a joint venture or consortium must also comply with the following additional requirements:
 - (a) the Tender Offer, and in case of a successful Tender Offer, the Contract Agreement, must be signed so as to be legally binding on all partners on a joint and several liability basis;
 - (b) the Tender Offer must nominate a representative having the authority to conduct all business for and on behalf of any and all partners during the tender process and, in the event that the Tender Offer is accepted, during the course of the Works; and
 - (c) A certified signed copy of the legally binding agreement entered into between the partners and documenting the nature and extent of the relationship between them, including compliance with the requirements of Clauses 7.2(a) and (b) above, must also be submitted with the Tender Offer.

8. Support for Local Content

- 8.1 To the extent reasonably practical, each Tender Offer must be prepared on a basis that maximises the opportunity for participation of Malaysian skilled and non-skilled labourers, consultants, contractors, subcontractors, suppliers and manufacturers ('local content') in the execution of the Works. Wherever possible, Tenderers must support the use of local content originating from within Sarawak.
- 8.2 In preparing and submitting its Tender Offer, the Tenderer will be required to demonstrate and identify:
 - (a) How it is intended to maximise the use of local content in the execution of the Works; and

- (b) The extent of the Works that will not be carried out using local content (if any); including explanation of why local content is not available to support the requirements of the relevant Works activity/activities.
- 8.3 The Employer reserves the right to request such further information or evidence from a Tenderer as it may reasonably require to ensure that the principles for supporting and promoting opportunity for local content are satisfied.

9. Conditions of Employment

- 9.1 In carrying out the Works, the successful Tenderer must ensure that it complies with Malaysian employment requirements and must fully comply with all Laws regarding the employment of personnel and must otherwise ensure that all labour engaged in the Works are subject to conditions of employment that are no less favourable than those observed in similar positions of employment available in Sarawak.
- 9.2 Tender Offers that display a commitment to the establishment and continued improvement of working conditions, promoting the health and safety of personnel, will be viewed favourably by the Employer during the tender evaluation process.

10. Tender Price Inclusive of All Taxes

10.1 Unless otherwise specified in the Contract, the Tender Price submitted by each Tenderer shall be stated inclusive of all Taxes. For the purposes of this Clause, Tenderer's attention is drawn to Clause 35.3 of the General Conditions of Contract which provides for those Taxes that shall be payable by the Employer.

11. Compliance with Customs Regulations

11.1 Tenderers should familiarise themselves with all Customs Regulations and associated Laws applicable in Sarawak and Malaysia. Particular consideration should be had to the importation of Plant and Materials (including equipment) that are otherwise available from within Sarawak or Malaysia. Import permits and customs clearance for such items may not be easily obtained. Unless stated otherwise in the Contract, the Employer will not be liable to make direct payment of import duties or levies, nor assist the successful Tenderer with their importation.

12. Withholding Tax

12.1 Tenderers should familiarise themselves with all Laws applicable to the payment of withholding tax within Malaysia, the amount of which is required to be deducted by the Employer from Contract payments due to the successful Tenderer in certain circumstances.

13. CIDB Levy

13.1 Tenderers should familiarise themselves with the Lembaga Pembangunan Industri Pembinaan Malaysia (CIDB) Act 1994, which requires contractors and builders undertaking construction works exceeding a certain contract value to pay a levy to the Construction Industry Development Board (CIDB).

B. Tender Documents

14. Contents of Tender Documents

14.1 The Tender Documents consist of Volume 1, 2 and 3 which include all the Parts indicated below. The Tender Documents must be read in conjunction with any addenda that may be issued in accordance with these Instructions to Tenderers.

Volume 1

- Part A Tender Procedures
- Part B Forms
- Part C Summary of Price
- Part D Schedules

Volume 2

- Part A Conditions of Contract
- Part B Preliminaries and General
- Part C Technical Specification for Electrical Works
- Part D Technical Specification for Structures and Related Civil Works
- Part E Particular Specification for Structures and Related Civil Works
- Part F Health, Safety & Environment
- Part G Work Schedules Specifications

Volume 3

Part H Exhibits

15. Status of Information Provided By the Employer

- 15.1 The Employer does not guarantee the correctness of any information, interpretations, deductions or conclusions which are given or made in the Tender Documents or otherwise provided or conveyed to the Tenderer during the tender process, or in any reports, maps, drawings, diagrams or other reference information. Such information is provided for the assistance of Tenderer's only and will not form part of the Contract entered into with the successful Tenderer.
- By submitting a Tender Offer, the Tenderer is deemed to have made its own enquiries, deductions and conclusions regarding the extent of work required to complete the Works.

16. Compliance with Requirements of the Tender Documents

16.1 The Tenderer is required to examine all instructions, forms, terms, specifications, mandatory and other requirements set out in the Tender Documents. Failure to furnish all information and documentation required by the Tender Documents, including in the format required, may result in a Tender Offer being rejected.

- As part of its Tender Offer, the Tenderer must complete all Tender Schedules in sufficient detail to demonstrate the Tenderer's ability to meet the Employer's Requirements for the Works.
- 16.3 All documents comprising the Tender Offer must be prepared in accordance with the forms and schedules provided. The Tenderer must not amend any of the Tender Documents except to the extent necessary to complete their Tender Offer. Failure to comply with this requirement may result in a Tender Offer being rejected.

17. Clarification of Tender Documents

- 17.1 A Tenderer requiring clarification of any matter set out in the Tender Documents must do so by contacting the Employer's Representative.
- 17.2 The Employer will respond in writing to any request for clarification, provided that such request is received no later than seven (7) days prior to the Closing Date and Time.
- 17.3 As it considers appropriate, the Employer will forward any response to a request for clarification to all Tenderers and without identifying the Tenderer making the original inquiry. Any such response will be provided for information purposes only. Should the Employer deem it necessary to amend the Tender Documents as a result of a request for clarification, it will issue an addendum to all Tenderers.
- 17.4 For the avoidance of doubt, any clarification of the Tender Documents given verbally by the Employer's Representative is considered to be provided as information only.

18. Issuing of Addendum

- 18.1 At any time prior to the Closing Date and Time, the Employer may amend the Tender Documents by issuing an addendum.
- 18.2 Any addendum will be issued to all Tenderers in writing, clearly noting that it is to be read as an addendum to the Tender Documents. Once issued, the contents of an addendum shall form part of the Tender Documents.
- Prior to Contract signing and as applicable, the contents of each addendum will be incorporated into the Contract by updating and/or amending that part of the Contract the subject of the addendum.

19. Tender Briefing

- 19.1 For the assistance of all Tenderers, the Employer may arrange a tender briefing on such date and time, and in such location, as stated in the Tender Particulars (if any). If so specified, only one tender briefing will be conducted.
- 19.2 The purpose of the tender briefing will be to provide an overview of the tender process, the Employer's expectations and requirements for the Works, and clarify any questions that may be raised.
- 19.3 The Tenderer may nominate a maximum of three (3) representatives to attend the tender briefing by written advice to the Employer's Representative to be received not later than two (2) days prior to the tender briefing and advising of the name and designation of such representatives.
- 19.4 The Tenderer is requested, as far as possible, to submit any requests for clarification in writing to the Employer's Representative not later than two (2) days prior to any scheduled tender briefing.

- 19.5 Minutes of the tender briefing may be provided to all Tenderers for information purposes only. Any modification to the Tender Documents that may become necessary as a result of the tender briefing will be made by the Employer exclusively through the issuing of an addendum (and not through any minutes of the tender briefing).
- 19.6 Non-attendance at the tender briefing will be a cause for disqualification of a Tenderer. Tenderers are required to attend to ensure that they are fully informed as to the Employer's expectations and requirements for the tender process and the Works.

20. Site Visit

- 20.1 For the assistance of all Tenderers, the Employer may arrange a visit to the Site on such date and time, and commencing from such meeting point, as stated in the Tender Particulars (if any). Any Site Visits arranged by the Employer are mandatory and non-attendance will be a cause for disqualification of a Tenderer.
- 20.2 Where a date and time for a Site visit is not specified in the Tender Particulars, the Tenderer is nevertheless advised to arrange with the Employer's Representative to visit and examine the Site and its surroundings and obtain for itself and on its own responsibility all information that may be necessary for the preparation of a complete Tender Offer. Only one such Site visit will be permitted.
- 20.3 The Tenderer may not visit the Site or carry out any examinations or tests without the express approval of the Employer's Representative having first been obtained (with such approval not to be unreasonably withheld).
- 20.4 All costs associated with visiting the Site will be at the Tenderer's own expense. The Employer will not provide or arrange transport or accommodation for the Tenderer.
- 20.5 For the purposes of any Site visit, the Tenderer and its personnel or agents will be granted permission by the Employer to enter upon its premises and lands, but only upon the express condition that the Tenderer, its personnel, and agents release and indemnify the Employer, including their personnel and agents, from all liability for death or personal injury, loss of or damage to property, or any other loss, damage, costs, and expenses arising as a result of the Site visit.

C. Preparation of Tender Offer

21. Cost of Tendering

The Tenderer must bear all costs associated with the preparation and submission of its Tender Offer, and the Employer is not responsible or liable for such costs, regardless of the outcome of the tender process.

22. Language and Applicable Law

- The Tender Offer and all communications, correspondence and documents relating to the tender process must be in the English language.
- 22.2 This tender process is governed by the laws of Malaysia, as applicable in the State of Sarawak.

23. Documents Comprising the Tender Offer

- 23.1 The Tenderer's Tender Offer must comprise the following documents:
 - (a) Completed Form of Tender;
 - (b) Completed Tender Schedules;
 - (c) Completed Form of Tender Bond; and
 - (d) Any other documents required by the Tender Documents.
- In addition to the requirements specified above, Tender Offers submitted by a joint venture or consortium must comply with the requirements set out in Clause 7 of these Instructions to Tenderers.

24. Alternative Tender Offers

- Tender Offers must be prepared and submitted strictly in accordance with the requirements of the Tender Documents. Alternative Tender Offers will only be permitted if so stated in the Tender Particulars.
- 24.2 If alternative times for completion are explicitly invited, a statement to that effect will be included in the Tender Particulars.
- A tenderer wishing to offer commercial or technical alternatives to the requirements of the Tender Documents may only do so by completing the relevant details within the relevant Tender Schedules.
- 24.4 For any alternative offer to be considered by the Employer, the Tenderer must first price the Tender Offer strictly in accordance with the Tender Documents and must provide all information necessary for a complete evaluation of the alternative Tender Offer to be made by the Employer.
- 24.5 The Employer may or may not, in its absolute discretion, consider any alternative Tender Offer.

25. Tender Price and Discounts

- 25.1 The Tender Price must be stated in the Form of Tender and must be the total price of the Tender Offer, calculated by reference to the matters set out in the Pricing Schedule and include all incidental and contingent expenses, but excluding any discounts offered.
- 25.2 The Tender Price shall be on a "Fixed Lump Sum Price" basis. Though the Tenderer is required to price individual items in the Summary of Price, the Tender Price proposed by the Tenderer in the Form of Tender

and accepted by the Employer shall constitute the Contract Price which becomes payable in total under the Contract. Individual item prices and Schedule of Rates whether quoted on a unit price basis or on a lump sum basis in the Summary of Price will be used only for purposes of tender evaluation and comparison, interim payment calculation, and in some cases, as the price basis for issuance of Variation Orders as provided for in the Conditions of Contract.

- 25.3 The Tender Price will not be subject to adjustment except as specified in the Contract.
- 25.4 Irrespective of the pricing basis specified in the Tender Particulars, the Tenderer must fill in rates and prices for all items of the Works described in the Pricing Schedule. Items against which no rate or price is entered by the Tenderer will not be paid for by the Employer when executed and will be deemed to be included elsewhere within the Tender Price.
- 25.5 Where a discount to the tender price is offered, such offer must be submitted by way of separate letter accompanying the Tender Offer. Any offer of discount received by the Employer after the Closing Date and Time will not be considered.
- 25.6 The Contract Price and the descriptions, rates and/or prices set out in the Pricing Schedule shall not be varied or adjusted for any reason whatsoever, except as specifically provided in and subject to the provisions of the Contract. The Employer reserves the right to adjust the prices and rates in the Pricing Schedule submitted by the Contractor to ensure their reasonableness before acceptance of tender and the decision of the Employer shall be final.
- Any adjustment of the prices and/or rates in the Pricing Schedule or Bill of Quantities required under the Contract and any arithmetical error or omission in the prices or rates and/or calculations of the Contractor in the Pricing Schedule shall before the signing of this Contract be so rectified and adjusted that when correctly calculated, the total amount in the Summary of Price shall represent the same amount as the tender amount in the Form of Tender. The tender amount shown in the Form of Tender shall remain unaltered but the nett aggregate amount of the difference between total adjusted amount in the Summary of Price and the tender amount shown in the Form of Tender, whether a nett deduction or nett addition, shall be calculated as a percentage of the total adjusted amount shown in the Summary of Price and all prices and/or rated throughout the Pricing Schedule shall be subject to such percentage discounts. Provided always the Provisional Sum shall be excluded from such calculation and shall not be subject to such percentage discount.

26. Currencies and Payment

- The Tender Price and all rates and the prices set out in the Pricing Schedule must be quoted by the Tenderer in the currency (or currencies) stated in the Tender Particulars.
- 26.2 The Employer will make all payments properly due under the Contract in the currency (or currencies) stated in the Tender Particulars.
- 26.3 Unless otherwise stated in the Tender Particulars, all risk in foreign exchange rate fluctuations between the time of submission of the Tender Price and payment due under the Contract will be borne by the successful Tenderer.

27. Tender Security

- As part of the Tender Offer, each Tenderer must provide the Employer with Tender Security in accordance with the matters set out and described in the Tender Particulars and below.
- 27.2 The Tender Security must be, at the Tenderer's option, in any of the following forms:

- (a) An unconditional bank guarantee; or
- (b) Bank draft or cashier's cheque made payable to the Employer;

And provided from a reputable source acceptable to the Employer, registered and having offices in Malaysia.

- 27.3 In the case of an unconditional bank guarantee, the Tender Security must be submitted in the Form of Tender Bond provided with the Tender Documents, or such other form confirmed in writing as being acceptable to the Employer.
- 27.4 In circumstances where the Tender Security includes an expiry date, such expiry date must be not less than 60 days beyond the Tender Validity Period (including any extension of the Tender Validity Period).
- 27.5 Any Tender Offer not accompanied by a compliant Tender Security may be rejected by the Employer.
- 27.6 For unsuccessful Tenderer's, the Tender Security will be returned as promptly as possible following contract award to the successful Tenderer.
- 27.7 In the case of the successful Tenderer, the Tender Security will be returned as promptly as possible once the successful Tenderer has signed the Contract and furnished the required Performance Bond in accordance with the requirements of the Contract.
- 27.8 In the Employer's sole discretion, the Tender Security may be forfeited where:
 - (a) A Tenderer withdraws its Tender Offer during the Tender Validity Period; or
 - (b) If the successful Tenderer fails to:
 - (i) Sign the Contract in accordance with these Instructions to Tenderers; or
 - (ii) Furnish a Performance Bond in accordance with the Contract; or
 - (iii) Accept the arithmetical correction of its Tender Offer in accordance with these Instructions to Tenderers.
- 27.9 The Tender Security of a joint venture or consortium, including any proposed joint venture or consortium, must be joint and severally binding on all partners.

28. Tender Validity Period

- 28.1 All Tender Offers must remain open and valid for the period stated in the Tender Particulars.
- 28.2 In exceptional circumstances and prior to the expiration of the Tender Validity Period, the Employer may request that Tenderers agree to extend the Tender Validity Period. Any such request and each Tenderer's response must be in writing.
- 28.3 A Tenderer is not bound to agree to any request by the Employer to extend the Tender Validity Period and any such refusal will not cause the Tenderer to forfeit its Tender Security.
- 28.4 In circumstances where an extension to the Tender Validity Period is agreed by the Tenderer, the Employer's right to retain the Tender Security is similarly extended. Where necessary, the Tenderer may be

required to extend the validity of the Tender Security and/or provide a new Tender Security to the Employer.

28.5 A Tenderer agreeing to an extension of the Tender Validity Period is not required or permitted to modify its Tender Offer.

29. Format and Signing Of Tender Offer

- 29.1 The Tenderer must prepare one (1) original of the documents comprising its Tender Offer and clearly mark it "ORIGINAL". In addition, the Tenderer must submit one (1) complete copy of the Tender Offer and clearly mark them "COPY."
- 29.2 The original and all copies of the Tender Offer must be typed or written in indelible ink and be signed by a person duly authorised to sign on behalf of the Tenderer. The Tenderer's company stamp must also be included.
- 29.3 Any interlineations, erasures, or overwriting within the Tender Offer will be valid only if initialled by the person signing the Form of Tender.

D. Submission and Opening of Tender Offers

30. Closing Date and Time

- Tender Offers must be received by the Employer at the address and by no later than the Closing Date and Time specified in the Tender Particulars.
- 30.2 The Employer may, at its discretion, extend the Closing Date and Time by issuing an addendum to all Tenderers.

31. Hard Copies Required

31.1 Tender Offers must be submitted in hard copy. Soft copies of certain Tender Documents may also be required to be submitted in accordance with the matters (if any) set out in the Tender Particulars.

32. NOT USED

33. Sealing and Marking of Tender Offers

- 33.1 The Tenderer's Tender Offer should be in separate sealed envelopes, duly marking each envelope as:
 - (a) "TECHNICAL" for envelopes containing technical and specifications related matters; and
 - (b) "COMMERCIAL" for envelopes containing commercial/quotation/prices and any financial related information.

Both envelopes shall be placed in another envelope, sealed and marked "CONFIDENTIAL" with "Tender reference title" and "date and time of the deadline for submission".

- The Tenderer must then enclose the original and all copies of its Tender Offer in separate sealed envelopes, duly marking the envelopes as "ORIGINAL", and "COPY". The envelopes containing the original and the copies must then be secured as one package.
- 33.3 The inner envelopes and outer package must:
 - (a) Not include any writing on the outside that would enable the Tenderer to be identified;
 - (b) Be addressed to the Employer's address for submission of tenders in accordance with the matters set out in the Tender Particulars; and
 - (c) Bear a warning "DO NOT OPEN BEFORE THE CLOSING DATE AND TIME".
- Any failure by a Tenderer to seal and mark all envelopes as required may result in its Tender Offer being rejected. The Employer will assume no responsibility for the misplacement of any Tender Offers improperly sealed or marked.

34. Late Tender Offers

- 34.1 The Employer is not obliged to consider any Tender Offer that is delivered after the Closing Date and Time.
- In its absolute discretion and in only in exceptional extenuating circumstances to be considered by the Employer on a case-by-case basis, the Employer may accept a Tender Offer delivered after the Closing Date and Time provided:

- (a) That such late delivery was outside of the Tenderer's reasonable control;
- (b) The Tenderer submitting the Tender Offer is considered not to have obtained advantage by reason of such late submission;
- (c) No other Tenderer is disadvantaged by reason of such late submission; and
- (d) The Tender Offers are yet to be opened.
- 34.3 The Employer must reject any Tender Offer delivered more than twenty-four (24) hours following the Closing Date and Time.
- Any Tender Offer delivered to the Employer after the Closing Date and Time (and not accepted by the Employer in accordance with the matters set out in this Clause) must be declared late, be rejected by the Employer, and returned unopened to the Tenderer.

35. Withdrawal, Substitution, and Modification of Tender Offers

- 35.1 Prior to the Closing Date and Time, a Tenderer may withdraw, substitute, or modify its Tender Offer after it has been submitted by sending a written notice duly signed by the Tenderer's authorised representative and sent to the Employer's address for submission of tenders.
- Any substitution or modification of a Tender Offer must accompany the respective written notice. Any substituted or modified Tender Offer must be prepared and submitted in strict accordance with the requirements for the marking and submission of tenders specified in these Instructions to Tenderers. In addition, the respective envelopes must be clearly marked "SUBSTITUTION" or "MODIFICATION".
- 35.3 Tender Offers requested to be withdrawn will be returned to the Tenderer unopened.
- No Tender Offer may be withdrawn, substituted, or modified in the interval between the Closing Date and Time and the expiration of the Tender Validity Period.

36. Tender Opening

- 36.1 The Employer will open all Tender Offers in accordance with its internal governance processes.
- 36.2 Tenderers are not permitted to attend the opening of Tender Offers and the prices submitted by each Tenderer will not be disclosed.

E. Evaluation of Tender Offers

37. Confidentiality

- 37.1 Information relating to the examination, evaluation, comparison, and qualification of Tender Offers, including recommendation for contract award, will not be disclosed to Tenderers or any other persons not officially concerned with such process.
- Any attempt by a Tenderer to influence the outcome of the evaluation process may result in their Tender Offer being disqualified.

38. Communication with the Employer

38.1 From the Closing Date and Time until the time of Contract award, if any Tenderer wishes to communicate with the Employer on any matter related to the tender process, it must do so in writing sent to the Employer's Representative.

39. Determination of Responsiveness

- 39.1 The Employer will, in its absolute discretion, determine the responsiveness of the Tender Offer based on the contents of the Tender Offer in adherence to the requirements of the Tender Documents.
- 39.2 The Employer will only proceed to assess those Tender Offers considered to be substantially responsive to the requirements of the Tender Documents.
- 39.3 A substantially responsive Tender Offer must meet the requirements of the Tender Documents without material deviation, reservation, or omission.
- 39.4 Any Tender Offer determined by the Employer, in its sole and absolute discretion, to be materially non-conforming to the requirements of the Tender Documents will be rejected and the Tenderer will not be provided with the opportunity to correct any such material non-conformance.

40. Immaterial Non-Conformities

- 40.1 Provided that a Tender Offer is substantially responsive to the requirements of the Tender Documents, the Employer may, in its sole and absolute discretion, accept a Tender Offer with immaterial non-conformities that nevertheless do not strictly comply with the requirements of the Tender Documents.
- 40.2 The Employer may request that the Tenderer attend the Employer's offices for the purposes of correcting any immaterial non-conformity. Any failure by the Tender to comply with such request may result in the rejection of the Tender Offer by the Employer.

41. Correction of Arithmetical Errors

- 41.1 Where the Tender Price is prepared on a fixed price lump sum basis, if there is a discrepancy between the summation of rates or prices in the Pricing Schedule and the Tender Price set out in the Form of Tender, the Tender Price set out in the Form of Tender will prevail and, as part of any clarification or post-tender discussion process, the Tenderer will be required to correct their rates or prices accordingly.
- 41.2 Where the Tender Price is prepared by reference to a bill of quantities or on a rates basis, if there is a discrepancy between the summation of rates or prices in the Pricing Schedule and the Tender Price set out in the Form of Tender, the rates or prices in the Pricing Schedule will prevail and, in which circumstances, the Employer is permitted to correct the Tender Price set out in the Form of Tender. The Employer reserves

- the right to adjust the prices and rate in the pricing schedules submitted by the contractor to ensure their reasonableness before acceptance of tender and the decision of the employer shall be final.
- 41.3 Subject to this Clause, where there is any discrepancy between amounts stated in words and figures, the amount in words will prevail.
- 41.4 If a Tenderer does not accept the correction of arithmetical errors affected by the Employer (acting reasonably) in accordance with this Clause, their Tender Offer may be disqualified and the Tenderer's Tender Security may be forfeited.

42. Evaluation of Tender Offers

- 42..1 The Employer will evaluate all conforming Tender Offers on the basis of all information submitted by each Tenderer and using pre-determined evaluation criteria with a view to determining that Tender Offer representing Best Value in accordance with the Employer's Requirements.
- 42.2 Without limiting the Employer's right to consider all information submitted by each Tenderer, in evaluating Tender Offers the Employer will have regard to:
 - a) Completeness of Tender Offer;
 - b) Capability, capacity and experience;
 - c) Proposed Works methodology;
 - d) Ability to meet Employer's project schedule and programming requirements;
 - e) Adherence to technical specification;
 - f) Adherence to all safety, environmental and quality requirements;
 - g) Tender Price and rates and prices contained in the Pricing Schedule;
 - h) All other information required to be submitted as part of this tender process;
 - i) Local content; and
 - j) Such other information as the Employer considers relevant to the evaluation and assessment of each Tender Offer.
- 42.3 During the Tender Evaluation process and for comparative purposes only, the portion of a Tenderer's Tender Price stated in USD, EUR, RMB (if any) will be converted to RM based upon the exchange rate as at the date of tender closing as published by "Bank Negara Malaysia".

43. Clarification of Tender Offers

- 43.1 To assist in the evaluation, and comparison of Tender Offers, the Employer may require a Tenderer to clarify certain aspects of its Tender Offer. Any such request by the Employer, together with the Tenderer's response, must be in writing.
- 43.2 If a Tenderer does not provide clarifications of its Tender Offer by the date and time reasonably required by the Employer, the Tender Offer may be disqualified.

44. Post-Tender Discussions

The Employer may request to meet with a Tenderer for the purposes of post-tender discussions. Such request may be made by the Employer to all Tenderers, short-listed Tenderers, or the preferred Tenderer.

- As part of any post-tender discussion process, the Employer may require a Tenderer to clarify and confirm certain aspects of its Tender Offer. Such clarifications may include a requirement for the Tenderer to substantiate that the rates or prices included in the completed Pricing Schedule are responsive to the requirements of the Tender Documents and reasonable having regard to known market conditions and all matters set out in the Tenderer's Tender Offer.
- 44.3 As a result of the post-tender discussion process, a Tenderer may be required to resubmit their Tender Offer incorporating all matters clarified and/or agreed with the Employer.
- 44.4 Any failure by a Tenderer to comply with the requirements of this Clause may result in their Tender Offer being disqualified.
- The fact that the Employer may request to meet a Tenderer for the purposes of post-tender discussions does not oblige the Employer to accept that Tenderer's Tender Offer and the Employer reserves the right to enter into such post-tender discussions with any Tenderer as it sees fit.

45. Comparison of Tender Offers

45.1 Following the evaluation of each Tender Offer, the Employer will compare all conforming Tender Offers to determine that Tender Offer representing Best Value to the Employer.

46. Employer's Rights

46.1 The Employer is not obliged to award the Contract to that Tenderer submitting the lowest Tender Price and reserves the right to accept, reject or disqualify any Tender Offer, or to cancel the tender process at any time prior to contract award without any obligation or incurring any liability to Tenderers.

F. Award of Contract

47. Contract Award

- 47.1 Prior to the expiration of the Tender Validity Period, the Employer will notify the successful Tender in writing, by issuing a Letter of Award, that their Tender Offer has been accepted and that they are awarded the Contract for the Works on such terms and conditions as specified in the Letter of Award.
- 47.2 Until a formal Contract is prepared and executed, the Letter of Award will constitute a binding Contract between the Employer and the successful Tenderer.

48. Notification to Unsuccessful Tenderers

48.1 Following issuing of the Letter of Award to the successful Tenderer, the Employer will notify all other Tenderer's that their Tender Offer has not been successful.

49. Tender Debriefing

- 49.1 Within twenty-one (21) days following receipt of notification that their Tender Offer has not been successful, unsuccessful Tenderer's may request in writing to the Employer for a debriefing meeting to understand the grounds on which their Tender Offer was not selected. The Employer must promptly respond to any such request.
- 49.2 During any tender debriefing process, the Employer will not disclose any information regarding any other Tender Offer.

50. Signing of Contract

- 50.1 Following the issuing of the Letter of Award, the Employer must compile all documents comprising the Contract prior to sending to the successful Tenderer for signature.
- 50.2 Within one (1) month of receipt of the Contract, the successful Tenderer must sign, date, and return it to the Employer.

51. Performance Bond

51.1 Within one (1) month of the receipt of notification of award from the Employer, the successful Tenderer must furnish the Performance Bond in accordance with the Contract and in accordance with the Form of Performance Bond included in the appendices to the Particular Conditions of Contract.

52. Failure to Sign Contract or Provide Performance Bond

52.1 Any failure by the successful Tenderer to sign the Contract or provide the Performance Bond within the required timeframes will be grounds for termination of the Letter of Award by the Employer and forfeiture of the successful Tenderer's Tender Security.

53. Laws Applicable

53.1 This tender process shall be conducted in accordance with the laws of Malaysia as applicable to the State of Sarawak.